



SAFE

Security and Freedom
for Europe

Associazione SAFE **ACTIVITY REPORT 2019**



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1 • Identity

SAFE offers high-level technical and strategic support for the definition and implementation of projects in the fields of security, internal affairs and governance, to build a SAFEr world for future generations.



SAFE – Security and Freedom for Europe

SAFE is an independent Italian non-profit association established at the beginning of 2018. With its own funds and participating in calls for proposals financed by the European Union and other international donors, SAFE promotes high-impact non-profit activities in the sectors of security, defense, peacebuilding and promotion of fundamental rights.

SAFE is made up of specialists, institutions and companies that have been working for over 25 years in the “rule of law” sector at international level for the implementation of strategic and operational projects in:

- Security Sector Reform (SSR);
- Defense, peace and stability;
- Freedom and fundamental rights;
- Monitoring and Evaluation.

SAFE offers public and private institutions specialized in the Security and Defense sectors the opportunity to find the most suitable funding and receive support in the implementation of projects with a high technical and innovative impact.

SAFE aims to establish a multidisciplinary European hub, which allows to operate with reduced costs, combining technical skills with many years of experience in the preparation and implementation of EU projects. Its multidisciplinary hub aims to establish itself as a privileged interlocutor towards public and private institutions in the field of security.

SAFE brings together different realities, belonging to heterogeneous levels of design and operation, interested in expanding their range of action through constant networking and training.

SAFE therefore sets itself up not only as a consultancy provider in the design phase, but as a facilitating body for the exchange of information, materials, good practices and technological, operational and process innovation.

SAFE collaborates with:

- Governmental bodies at all levels, such as Municipalities, Metropolitan Areas and Cities,
- Regions, Ministries, the European Union and other international donors;
- Institutions and Law Enforcement Agencies such as Gendarmerie-like forces, military actors, prosecutors and judiciary actors;
- Stakeholders from the private sector such as experts and leading industries in research and development in the security sector;
- Public sector and research actors such as universities and research centers.



Technical Focus on CBRNe

SAFE is a partner in charge of the fundraising of the Italian CBRN-P3 Cluster (technological, industrial and institutional cluster for the Preparation, Prevention and Protection of the population and the environment from CBRNe risks). This Italian Cluster is a symptom of the need to link the various Italian and European realities active in the prevention and reduction of the Chemical, Bacteriological, Radiological, Nuclear and Explosive risks.

In line with the above, SAFE has committed to strive to take contacts and establish cooperation with the most important players in the Italian panorama of Security, Defense, Rule of Law and, in particular, of the CBRNe context, with the aim of stimulating the establishment of a stable coordination structure for the CBRNe sector itself.

The importance of the CBRNe thematic area is its structural propensity to be a driving force for growth and an incentive to invest in Research & Development of new technologies, production processes or safety procedures.

In this context, SAFE is configured as a support body for decisions and for the practical and operational implementation of policy lines decided in the political and legislative seat. Ultimately, SAFE works hard to make CBRNe research less expensive, more widespread and interconnected, breaking down the barriers between public and private actors and encouraging collaboration in the CBRNe industrial fabric, combatting fragmentation.



Kick-off meeting TRANSTUN, Lyon, 2019

Governance

SAFE is a rapidly expanding association, open to individuals, public and private actors who operate in our main work areas::

- security sector reform,
- defense, peace and stability,
- freedom and fundamental rights,
- monitoring and evaluation of projects

Public and private actors can join SAFE to collaborate directly on specific activities or to grant external support to our ongoing initiatives. Associates can join SAFE on a permanent basis, on an annual basis or for specific projects.

SAFE members have access to networking events, timely information on the main developments in our areas of expertise, as well as information on opportunities for collaboration on ongoing and in preparation projects, in order to promote joint and coordinated actions.

ASSOCIATES

Natural and legal persons, public or private and entities that contribute to the endowment fund or even to the management of the Association can become Associates to the extent and in the ways determined by regulation set by the Board of Directors. Associates have the right to appoint two representatives on the Board of Directors.

SUPPORTING MEMBERS

Public and private organizations as well as individuals interested in supporting the Association's activities are recognized as Supporting Members. To do so, supporting members must meet the minimum requirements and provide for the agreed contribution. The status of supporting member is granted on an annual basis (from 1st January to 31st December).

PARTICIPANTS IN SPECIAL PROJECTS

Members participating in special projects include public and private organizations, as well as individuals, who are interested in supporting the association for a specific project. This association opportunity allows greater flexibility, in particular for public bodies interested in participating in project activities or in collaborating on specific sectors.

2 • Actions

Security and freedom are fundamental values for our society. The challenges of the last decade have promoted the idea that greater security and stability can only be achieved through a limitation of personal freedom.

SAFE aims to overturn this misleading paradigm by showing that only an improvement in the security environment allows citizens to fully enjoy their freedom. At the same time, only a free society can properly address the new security challenges, involving all social groups in a confrontation for a better and SAFER tomorrow.



EU TA on CBRN project - training session 2019

Security Sector Reform

POLICE REFORM

Trust and confidence in police and other law enforcement agencies are a fundamental prerequisite for effective rule of law. SAFE activities span from mentoring and on-the-job coaching of police officers, to institutional development of law enforcement agencies and reinforcement of community policing within Europe and beyond.

Sectors of reference for SAFE's work range from the fight against organized crime, to financial investigations, prevention and fight against terrorism, forensic investigations, cybercrime, environmental crimes, seizure and confiscation of illicit proceeds.

INNOVATION IN SECURITY SECTOR

The security of citizens is a key priority for all law enforcement agencies. Today's context represents a great challenge for operators of the security sector, which are required to constantly update their organizational structures, technical skills and technological tools to properly address the permanently changing modus operandi of criminals.

SAFE actively supports innovation in the security sector, both through own funds as well as helping public and private actors to join forces and design/implement high-impact EU funded projects aimed at improving organizational structures, developing new competences, sharing technological knowledge and creating new operational tools for law enforcement agencies.

Support to BAMIN (Balkans Asset Management Interagency Network)



500.000 euro



03.2020 - 09.2022



Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Kosovo, Macedonia, Montenegro, Belgium, Ireland, Slovenia, Ukraine, United Kingdom.

BAMIN is a network of Balkan national Asset Management Offices aiming to enhance the effectiveness of efforts in managing and eventually selling, returning or otherwise disposing of confiscated criminal benefits. Membership of the group aims to improve cross-border and interagency cooperation as well as information exchange, within and outside the region.

To enhance the possibility to recover the value of an acquired criminal asset, BAMIN aims at bringing together asset management experts within its member jurisdictions ensuring effective management, in particular when cross border asset management cooperation is required. BAMIN practitioners can be in contact, discussing the practicalities of operational cases requiring cross border management. BAMIN contacts exchange strategic technical information and good practices enhancing the management of criminal assets.

SAFE is in charge for the management of BAMIN Secretariat ensuring coordination of activities.

Implemented by:



Funded by:



OSCE Organization for Security and Co-operation in Europe



RESIST Project

REsilience Support for critical Infrastructures' through Standardized Training on CBRN



1.101.063,71 euro



24 months



Italy and Romania

Operators of public spaces and Critical Infrastructures (CIs) are more and more confronted with many and varied types of events, natural or man-made, threatening the functioning of the infrastructure, the security of its operators and general public. In this frame, CBRN events are gaining relevance, due to their potential disruptive impact on the availability of basic services for the public and/or on the safety of end-users themselves.

RESIST will engage public and private operators in the set-up and testing of a tailor-made CBRN capacity building programme for the creation of the first 10 European "CBRN Intervention Groups", trained and equipped to operate in contaminated environments.

The entire process will set the basis for proposal of a voluntary certification at EU level, the CBRN Resilience Label, for public and private operators of CIs.

Project Partners:



Romanian Cluster
PROECO-CBRNE



Funded by: European Commission - DG Home
Call "ISFP-2018-AG-CT-PROTECT"



TRANSTUN Project

TRANSnational TUNnel operational CBRN risk mitigation



1.021.892,8 euro



20 months



European Transborder Tunnel

TRANSTUN is a public-private initiative which addresses the concrete CBRN risk of chemical events (connected or not to explosions and fires) within EU cross-border tunnels.

Engaging private operators and end-users from France, Italy and Spain, TRANSTUN aims to improve the level of preparedness of tunnel operators, emergency responders, law enforcement agents, and Member States by defining, producing and testing standardized operational guidelines designed to tackle the aftermath of a CBRN event.

It will not only provide a platform to discuss and agree on minimum common standards (for processes and equipment) but also a live testing opportunity at a European transborder tunnel.

As such, TRANSTUN will strive to develop a network of operators tasked with responding to chemical accidents in a context characterized by the sharing of best practices/information and the development of a standardized toolkit for MSs, operators and emergency responders.



Project Partners:



Funded by: European Commission - DG Home
Call "ISFP-2018-AG-CT-PROTECT"



OPFA-WASTE – OPerational FAcility for fighting illicit waste trafficking



607.141,54 euro



24 months



Italy, Latvia, Romania

OPFA-WASTE is an EU flagship operational project targeting Illicit Waste Trafficking (in particular hazardous), implemented by a consortium of specialized EU law-enforcement agencies, open to all European LEAs. The Project aims at fostering international police cooperation and setting harmonised investigation methodologies in the field of IWT, providing hands-on operational support through an innovative Operational Facility.

The direct impact of OPFA-WASTE will be guaranteed for all EU Member States, candidate countries and beyond thanks to the operational facility “open access”. Each Member State and Partner Country will be able to request funding for ad-hoc support to transnational investigations (training, mentoring, specialized equipment, workshops) in the field of IWT.

OPFA-WASTE will promote police cooperation and support Europol operational activities, discussing and developing methodologies for sharing and analysing data and information, promoting the use of SIENA channel.

Project Partners:



With the support of:



Funded by: European Commission - DG Home
Call “ISFP-2018-AG-OC-ENV”



DronEUnit - Network of EU Law Enforcement Drone Units



Since 01/2020



European Union

The City of Turin – Local Police Drones Unit – and Associazione SAFE agreed to take the leadership of a growing network of Law Enforcement Agencies which operates drones to guarantee the security of urban areas in the European Union and its partner countries.

The creation of the Network of EU Law Enforcement Drone Units – named DronEUnit – is proposed to facilitate sharing of information, best practices and experiences in the area of urban security, involving the use of unmanned aerial vehicles.

DronEUnit is a unique platform where practitioners can discuss about the currently available technologies as well as potential solutions to deal with emerging threats. Police officers have the opportunity to share their experiences with colleagues from other countries and meet representatives from a certified community of private sector and academia experts.

The DronEUnit currently comprises over 10 members (police forces, academia and private sector) from six EU Member States.

Initiative promoted by:



Funded by: SAFE internal funding



Baseline Assessment of the Albanian Intersectoral Strategy on Countering Organised Crime 2013-2020



EUR 50.000



09.2019 – 08.2020



Albania

Albania is an EU candidate country and the fight against organised crime is one of the priorities on which the country must show progress to start membership negotiations.

The aim of the project is to contribute to fighting organised crime through enhanced capacities to monitor and evaluate the Intersectoral Strategy on Countering Organised Crime.

The project supports the Albanian Government in the review and drafting of the next strategy as well as in strengthening the monitoring and evaluation capacity of the next strategy, also through the involvement of relevant stakeholders.

SAFE is in charge of the in-depth analysis and assessment of the current Strategy's internal coherence, also performed through a comparative review with other strategies on Countering Organised Crime at Regional and European level, and of supporting with other tasks the implementation of the draft concept for the incoming strategy (2021-2027).

Project Partners:



Funded by: Dutch Embassy in Tirana

Defence, peace and stability

DEFENSE SECTOR - TRANSFER OF KNOW-HOW AND INNOVATION

The Armed Forces are not only an expression of a country's ability to defend itself from external attacks. In many contexts, in fact, they are a crucial partner for the stabilization of sensitive areas, for joint civil-military interventions in crisis areas (natural and otherwise) and a driving force for high-level technological innovations. SAFE promotes peace as a founding element of its work, therefore it does not implement activities related to the development of armaments of any kind.

On the other hand, SAFE considers crucial the joint work with the Armed Forces of EU and non-EU countries, both for the development of new dual technologies for the safety of citizens, and for the transfer of capacity and know-how in areas of fundamental importance, such as the CBRN sector or CIMIC activities in contexts of conflict or post-conflict countries. In the field of technological innovation, SAFE proposes itself as a partner for research and capacity development of projects financed by the European Union through programs such as PADR, EDIDP and EDF.

MEDIATION AND PEACEBUILDING

Peace is a fundamental enabler of economic, social, and human development. Several countries are still facing complex internal or external conflicts that must be tackled through local, regional, and international dialogue and confidence-building measures. At all these levels, involved actors require world-class technical expertise, capacity building efforts, and strategic support.


SAFE supports local and international actors for the implementation of effective dialogue projects in conflict and post-conflict countries, through the deployment of high-level expertise, facilitation of dialogue opportunities, specialized training and technical assistance.

EU Technical Assistance on CBRN Risks Mitigation in Lebanon



 2.270.050,00 EUR (service contract)
1.1193.907,66 EUR (supply contract)

 08.2018 – 05.2021

 Lebanon

Lebanon is a fragile state characterized by weak institutions that are vulnerable to influence by entrenched confessional divisions. Such vulnerability is further enhanced by a political system designed to cement multi-confessional co-existence that provide for short-term stability but do not allow longer-term work on needed reforms.

The overall objective of the Project is to strengthen the resilience of Lebanon's security institutions through:

- CBRNe capacity building sessions such as training events;
- Development of a network of relevant institutions to promote the establishment of formalized and standardized operating procedures and information exchange mechanisms.

Lebanese government will be expected to be better prepared to deal with and respond to CBRN incidents, contributing to the strengthening of the rule of law while aligning to international legal frameworks, principles and standards.

Project Partners:



Funded by: European Commission



CBRN Protection of Critical Infrastructures in Iraq, Jordan and Lebanon



2.399.200,00 Euros



07/2019- 06/2022



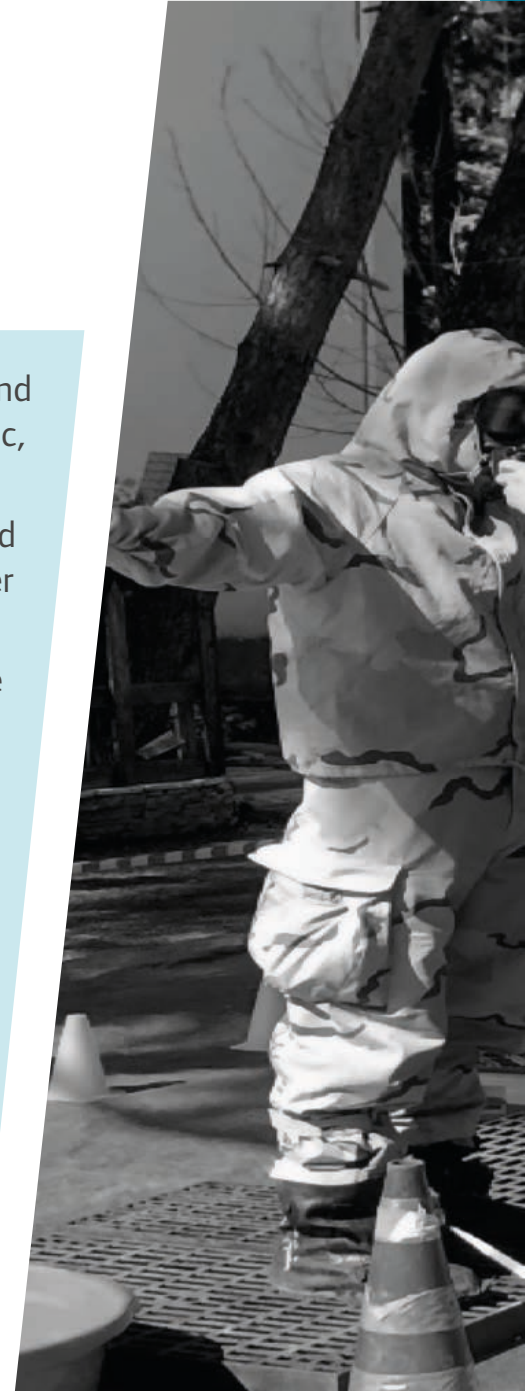
Iraq, Jordan, Lebanon

The EU is enhancing its relationship with Iraq, Jordan and Lebanon and seeks to support these countries develop into a stable, democratic, politically open and economically strong neighbors.

In this frame it is committed to exchange best practices in the field of Chemical, Biological, Radiological and Nuclear (CBRN) disaster (natural and man-made) prevention, preparedness and response.

The Centres of Excellence Project 73 strives to reduce the vulnerabilities of critical assets, systems and networks.

P73 project in Lebanon is responsible for setting the protocols for the implementation of the physical protection of the High Commanders the setting of protocols for implementation of physical protection of the High Commanders, acquisition, installation and testing of appropriate CBR detection systems and secure zone/crisis room, training of personnel responsible for the protection of specific critical physical and virtual assets and infrastructures (CI) in the region, as to achieve critical command chain protection.



Project Partners:



Funded by: European Commission - EU CBRN CoE initiative



EU LEAD – European Union Libya Expertise, Advisory and Deployment



3.000.000,00 Euros



01.06.2019–31.12.2020



Lybia

Libya is a fragile state characterized by the presence of weak institutions vulnerable to entrenched divisions. This vulnerability is further enhanced by an unstable political system withholding long-term work on much-needed reforms.

The overall objective of the Project is to build institutional capacities and foster governance and security reforms in all regions of Libya (East, West, Centre & South).

EULEAD provides high level technical assistance, peer-to-peer mentoring and coaching from regional experts as well as EU Member States practitioners, in view of empowering local institutions' and stakeholders' experience and presence in a manner that is sensitive to conflicts and observant to Human Rights, thus reducing political, financial, security and reputational risk through monitoring and capacity building, with flexible international expertise deployment.

Project Partners:



Funded by: European Commission



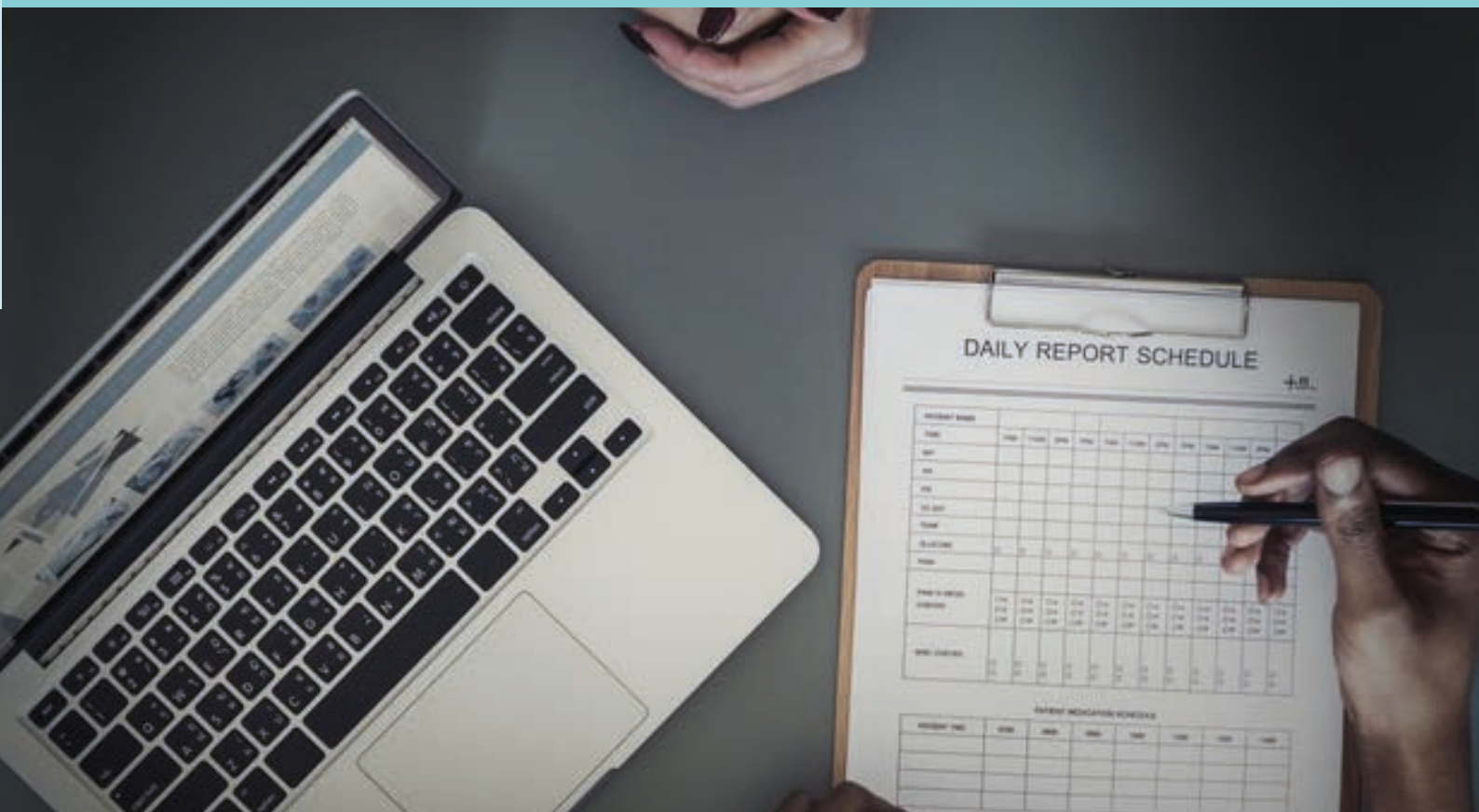
Monitoring and Evaluation

A SPECIFIC MONITORING & EVALUATION STRUCTURE TAILORED TO THE RULE OF LAW SECTOR

A Monitoring and Evaluation Unit at SAFE is in charge of supporting donors in the elaboration and implementation of innovative monitoring and evaluation schemes, outlining the technical and social impact of their actions.

This Unit builds on a solid expertise in delivering high quality services to assess and monitor efficiency and impact of programs and interventions, helping our partners to better understand how to improve efficiency across their management system, better focusing their activities and use of scarce resources, thus increasing the overall short and long term impact of their interventions and increasing the chances of their interventions being sustainable in the long run.

SAFE in-house evaluation team combines an experience of over 25 years in evaluation, having assessed over 300 projects and programmes worldwide in the areas of Security, Home Affairs, Fight against crime and Rule of Law, for a total combined budget of over 1 Billion €.



EXTERNAL REVIEW

Of the International Centre for Asset Recovery (ICAR)



54.544,00 Euros



23.08.2019 – 31.01.2020



Worldwide

The International Centre for Asset Recovery (ICAR) was established in 2006 by the Basel Institute on Governance as an independent not-for-profit centre of excellence in asset recovery.

The overall objective of the Review is to look at the accountability of the ICAR program, provide guidance to the steering of ICAR and contribute to learning.

Purpose of the service is to assess the effective implementation of the OS 2017-20 and to ascertain the continued relevance of ICAR's operational approach and organizational structure with a view to informing the development of the next 4-year operational strategy and related donor funding commitments.

SAFE provided ICAR with a number of services such as: preliminary desk review of relevant documentation, online Perception Survey, online External Review Survey, Stakeholders interviews, three country visits (Malawi, Kenya, Peru), recommendation Report.

Project Partners:



Funded by:

Basel Institute on Governance



Resources

SAFE has been created by a group of specialists who have spent the past fifteen years working on development and cooperation projects around the world.

The competence of our staff is what makes SAFE different. SAFE staff is supported by a group of senior consultants, who guides SAFE action from a technical, ethical and strategic point of view.



Kick-off meeting RESIST, Soave, October 2019

People

SAFE was created by a group of specialists who have dedicated the past fifteen years to cooperation and development projects around the world. The competence of our team is what makes SAFE different from any other similar reality.

In addition to our internal staff, thanks to our associates we guarantee the mobilization of professionals from the public security bodies of the Member States of the European Union, researchers from the best European universities, high-level project managers and sectoral specialists, offering a mixture of unique skills in our reference sectors (Security Sector Reform, Defense, Peace and Stability, Freedom and Fundamental rights, Monitoring and Evaluation).

SAFE staff is supported by a Panel of Senior Advisors, which guides SAFE action from a technical, ethical and strategic point of view.



ANDREA D'ANGELO - *President*

Manager and project Director for over 100 large EU funded TA projects focusing on SSR, innovation for law enforcement, civil-military cooperation, rule of law and human rights. M&E expert, implemented security-related covering over 1B€ of EU funding. His academic background includes a degree in international economics, a Master in Laws and a post-graduate in Criminology.

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SILVIA D'ADDA - *Senior Associate*

Developed over 80 international projects in the EU, the Balkans, Eastern European countries, Northern Africa, Middle East and Central America. M&E in-house expert, Silvia holds a degree in international economics, a Master in International Cooperation and Master in Project Management at Boston University. She is fully fluent in English, Italian, Spanish and French.

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FEDERICO BENOLLI - *Senior Associate*

Researcher and analyst focused on CBRNe, Security and intelligence. Involved in 3 EU CBRN CoE projects implemented respectively in Middle East, South East Asia, and Central Asia. Member of the coordination team for a 9M€ H2020 project involving 22 partners. Graduated in Criminal Law, plus two Master's Degrees respectively in "Forensic Science" and "Electronic Systems and Technologies for Security, Defence and Intelligence". Officer of the Selected Reserve - Italian Army.

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EMMANUEL BOUQUOT - *Senior Associate*

Former French Gendarmerie CBRN National advisor, Emmanuel's specific background includes a university Master degree in Science and Technology. Emmanuel works as Key Expert for the EU CoE P73 project "CBRN Protection of Critical Infrastructure in Iraq, Jordan and Lebanon", implemented by SAFE for the Lebanese component. With over 30 years of experience in military and homeland security, he has extensive skills in the development and operational conduct of specialized CBRN training and is also a lecturer for several international organization and CBRN centres.

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SARA FERRANDI - *Senior Associate*

Project Manager with professional background in UN and EU Agencies working with government administrations in different countries. Focus on environmental sustainability, Disaster Risk Management (DRM), CLimate Early Warning Systems (CLEWS), Mediterranean migratory patterns, Common European Asylum System (CEAS). Project team coordination experience on the field.



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GIANNA LATINI - *Senior Associate*

Environmental engineer and PhD in materials. From 2006 to 2019 carried out research and design activities in the environmental sector, in particular remediation of water and soils and issues concerning waste. In 2012 she attended the Master "Protection against CBRNe events" at the University of Tor Vergata and in 2013 the course "Introduction to the International CBRN Training Curriculum Course" at the JCBRN Defense COE in Vyskov, Czech Republic. Since 2012 she deals with CBRN risks, both for personal and of environmental matrices protection. Gianna carries out training for occupational and environmental safety in the civil and military fields. Officer of the Selected Reserve - Italian Army.



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CRISTIAN BARBIERI - *Associate SSR*

Former researcher at the Istituto Affari Internazionali, where he was involved in conducting researches on security sector reforms and CSDP missions, following EU-CIVCAP and CIVILEX projects. He now focusses on innovation and cybersecurity. Cristian holds a Master's degree cum laude in International Relations from the LUISS Guido Carli University in Rome.



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SIMONA FORTE - *Associate*

Engaged for over 6 years in the consulting and fundraising activities for the Non-Profit sector, Simona is in charge for SAFE Social Innovation projects at regional and national level. She holds a Master Degree in European Project Management and she has been working for the last years in projects supporting vulnerable groups and promoting entrepreneurship.



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ALESSANDRO D'AUTILLIO - *Junior Associate*

Graduated in International Relations and Diplomatic Affairs - Politics and International Security, at the University of Bologna (Forlì). He graduated also in the lifelong learning programme in Communication and Politics for Operators in Crisis' Areas, completing a training with the Italian special forces and one in Shama (Lebanon). Through his working and studying experiences he lived in Israel, Jordan, Romania and The Netherlands.



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ORSO MARIA GARDIN - *Project Assistant*

Orso Maria Gardin holds a BA in Political Sciences, International Relations and Human Rights from the University of Padova which he completed after an exchange at Guangzhou University, China. He recently graduated from King's College London with an MA in Intelligence and International Security during which he focused on CT e CVE, especially in relation to Iraq, and submitted a thesis entitled "A serious game to shape a counter-terrorism citizen". His interests include game-based learning and training as well as behavior change communication campaigns.



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We Work With

“International donors, our friends, should demand results; impose results.

The fact of giving money is not helping if you give money to honest people and there is no structure to manage that money.”

Michel Martelly



Donors



Embassy of the
Kingdom of the Netherlands
to Albania



Organization for Security and
Co-operation in Europe



Partners

